



# VCU

# Nursing Home ECHO

## COVID-19 Action Network

Virginia Nursing Homes \* VCU Department of Gerontology  
VCU Division of Geriatric Medicine \* Virginia Center on Aging

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Agency for Healthcare  
Research and Quality





**VCU**

# Session 12

Best Practices Briefing :

Ethics and Managing Social Isolation During COVID-19

Quality Improvement:

Asking and Action on What Matters

# CE/CME Disclosures and Statements

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The following planners, moderators or speakers have the following financial relationship(s) with commercial interests to disclose:

Christian Bergman, MD – none; Dan Bluestein, MD – none; Joanne Coleman, FNP-none; Laura Finch, GNP - none; Tara Rouse, MA, CPHQ, CPXP, BCPA – none; Sharon Sheets-none;

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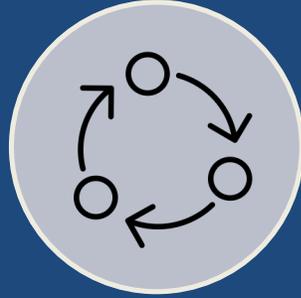
# Session agenda

- Acknowledgements and announcements
- Social Isolation - Management
- Ethical Dilemmas and Moral Distress
- Quality Improvement - “What Matters”
- Community forum - Sharing challenge, successes & solutions
- Next week’s topic is about CNAs. Try to bring a few CNAs to the session.

# ECHO is All Teach, All Learn



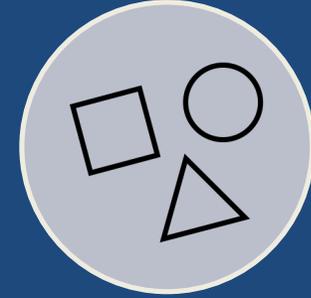
Interactive



Co-  
Management  
of Challenges



Peer-to-Peer  
Learning



Collaborative  
Problem  
Solving



# Session 12 Learning Objectives

## Best Practices Briefing:

**By the end of the session, participants will:**

1. Define social isolation and loneliness
2. Discuss the impact of social isolation and moral distress on residents and staff
3. Appraise ethical considerations engendered by social isolation

## Quality Assurance-Performance Improvement:

**By the end of the session, participants will:**

1. Identify ways to incorporate the voices of residents and caregivers into improvement activities

# Social Isolation During a Pandemic, and After

Slides courtesy of Paige Hector, LMSW  
Professional Speaker and Clinical Educator  
Paige Ahead Healthcare Education & Consulting, LLC

# Social isolation or Loneliness?

Social isolation is the **objective** physical separation from other people

Loneliness is the **subjective** distressed feeling of being alone or separated

They are different and can exist independently from each other

Losing sense of connection and community changes a person's perception of the world - may feel threatened, mistrustful – which can trigger the biological defense mechanism

“Social isolation, loneliness in older people pose health risks”, National Institute on Aging 2019,  
<https://www.nia.nih.gov/news/social-isolation-loneliness-older-people-pose-health-risks>

# Risks Associated with Isolation and Loneliness

1. Functional Loss
  - a. pressure ulcers
  - b. malnutrition
  - c. increased ADL dependence
  - d. falls
2. Depression/Anxiety
3. Behaviors associated with cognitive dysfunction

# Touch Starvation (skin hunger)

- Physical contact is limited or eliminated
- Instinctively, we want to touch someone, but we can't do it because of the fear associated with the pandemic
- Touch starvation increases stress, depression and anxiety, triggering a cascade of negative physiological effects
- Can increase heart rate, blood pressure, respiration and muscle tension, and suppress the digestive system and immune system leading to increased risk of infection
- Can lead to PTSD



# Social Isolation as Emotional and Psychological Trauma

## Think about Trauma-Informed Care

“Result of **extraordinarily stressful events** that shatter your (one’s) sense of security, making you feel **helpless** in a dangerous world. Often involve a threat to life or safety, but any situation that leaves you **feeling overwhelmed** and **isolated** can result in trauma, even if it doesn’t involve physical harm. The more **frightened and helpless** you feel, the more likely you are to be traumatized.”

(emphasis added)

# Social Isolation and The Virus

1. **Immobilization** – cannot move (quarantine, shelter-in-place)
2. **Unpredictability** – not knowing what is going to happen next, cannot say tomorrow will be a different day or the day after
3. **Fear** (death)

When the world is unpredictable and you cannot move, then the vulnerability to become traumatized is very great.



**Dr. Van der Kolk**  
Psychiatrist, trauma  
researcher, and author of  
*The Body Keeps the Score:  
Brain, Mind, and Body in  
the Healing of Trauma*

# Resultant Defense Mechanisms and Resident Behavior

- **FIGHT** may appear as “non-compliant or combative” but maybe it’s the person struggling to regain or hold onto control.
- **FLIGHT** may appear as “resistance and uncooperativeness” but it could be disengaging or withdrawing.
- **FREEZE** may appear as “passive or unmotivated” but it could be giving in/giving up.

# A framework for response

## Individual resident/family level

- Staff to screen for trauma
- Providers to screen for trauma
- Refer for assessment and treatment when necessary

## Facility level

- Facility commitment to operationalize trauma-informed care principles
- Train, mentor and coach staff on TIC (trauma informed care) practices
- Collaborate with community professionals/experts to provide TIC assessment and treatment
- Affect sustainable culture change

# Primary Care PTSD Screen for DSM-5 (PC-PTSD-5), applicable to other healthcare settings

In the past month, have you ...

1. had nightmares about the event(s) or thought about the event(s) when you did not want to?	YES	NO
2. tried hard not to think about the event(s) or went out of your way to avoid situations that reminded you of the event(s)?	YES	NO
3. been constantly on guard, watchful, or easily startled?	YES	NO
4. felt numb or detached from people, activities, or your surroundings?	YES	NO
5. felt guilty or unable to stop blaming yourself or others for the event(s) or any problems the events may have caused?	YES	NO
<b>Total score is sum of "YES" responses in items 1-5.</b>	<b>TOTAL SCORE</b>	

# Supplement to the PC-PTSD-5

Box 3.9

## DELAYED REACTION TO TRAUMA Signs & Symptoms of Posttraumatic Stress

**Possible Delayed Emotional Reactions** YES/ NO source \_\_\_\_\_  
Irritability; Aggression; Negative affect; Distress at trauma reminders; Fear of trauma happening again; Negative thoughts about self; Detachment; Feelings of vulnerability; Mood swings; Grief reactions.

**Possible Delayed Physical Reactions** YES/ NO source \_\_\_\_\_  
Nightmares; sleep disturbance; Hypervigilance/Heightened startle; Persistent fatigue; Changes in appetite or digestion or cortisol levels; Lowered immune function/more colds and infections; Focus on aches and pains

**Possible Delayed Cognitive Reactions** YES/ NO source \_\_\_\_\_  
Intrusive memories; Flashbacks; Exaggerated self-blame or blame of others about the event(s); Difficulty concentrating; Belief that avoidance or other behaviors will protect them from trauma; Avoidance of trauma-related feelings or memories or preoccupation with the event; Panic & phobia-like behavior in response to trauma triggers; Inability to remember key features of the trauma

**Possible Delayed Behavioral Reactions** YES/ NO source \_\_\_\_\_  
Avoidance of event reminders ; Decreased interest in activities; Risky or destructive behavior; Isolation/withdrawal; Disrupted social relationships; History of abuse of alcohol or drugs

**Possible Delayed Existential Reactions** YES/ NO source \_\_\_\_\_  
Questioning (“why me”), disillusionment, cynicism; Loss of purpose or faith; Hopelessness; Also potential adaptive responses such as re-establishing priorities, redefining meaning and importance of life, reviewing life assumptions to accommodate trauma.

Adapted from HHS (2014). *TIP-57*, pp. 61-62.

For Nursing Homes

- Inform care plan
- Assist in staff wellness efforts

# Social Isolation Needs to be Included in Ongoing Disaster Planning

- Emotional, psychological and physical distress will continue, even when the pandemic “ends”
- Adopting and sustaining a culture of trauma informed care (TIC) is crucial
- What issues/challenges can we anticipate as we begin re-entry into “usual” community life?
- What do we need to be prepared for?



# Process Improvement Project (PIP) Ideas

## Video calls and other technology

What is the process in your facility? Scheduling? Oversight? Devices? Infection control?

What are the barriers?

What works?

Conversation starters to help facilitate a rewarding experience (name the grief *and* elicit smiles, laughter, new shared experiences)

What to do if the resident becomes distressed or confused?



# Segue: An Ethical Conundrum

How do we balance stopping the spread of the virus from the psychological and emotional trauma of social isolation?

- **Autonomy:** People have the right to control what happens to their bodies.
- **Nonmaleficence:** “First, do no harm” is the bedrock of medical ethics
- **Beneficence:** All healthcare providers must strive to improve their patient’s health, to do the most good for the patient.
- **Justice:** be as fair as possible when offering treatments to patients and allocating scarce medical resources

# Ethical Conflicts During COVID-19

- Public mandates vs. individual clinical judgement
- Resident autonomy regarding decision making
- Testing mandates (staff, residents)
- Public health policy heavily focused on ALL (collective) but less flexible for individuals
- Mandatory vaccination policies

# Case 1

- Ms. F is a 90 year old nursing home resident. When interviewed, she has the following concerns:
  - Lockdown is pretty bad and has been very hard on me.
  - Can't see my daughter, just by appointment and via window.
  - I cry easily now. I never used struggle with depression
  - This is not right. I have a right to leave this place whenever I want and then come back.
  - How come you all are doing this to me?
- Her PHQ-9 score is 20 (high)
- Diagnosed with major depression

# What are the Ethical Principles involved here?

- Autonomy
- Non-maleficence
- Beneficence
- Justice

# Ethical Principles

## **Autonomy vs. Nonmaleficence**

- How do we balance facility need for isolation/quarantine with individual rights?

## **Justice**

- All residents are treated equal so if one is allowed to have visits, go outside, go to lunch with family, then others should as well. Enforces need for strict observance of rules/protocols at expense of individual autonomy

# Case 1 Discussion

- Resident mandated to isolate. Now declining, both clinically and psychologically
- Isolation is for benefit of facility staff and other residents
- Positive interventions that can be done:
  - Allow reflection and discussion
  - Develop facility strategies to mitigate loneliness
  - Short term medical treatment
  - Virtual visits
- Ok to remind resident of intent of policies but may not make it easier.

# Interventions

## Psychosocial Interventions:

- Music, robotic pets, lavender, snacking with staff at distance, favorite TV shows on tape, facetime with family, walking program (inside building), reading poems, watering plants, art, puzzles, bright light therapy)

## Nursing Interventions:

- Encourage fluid intake, prevention and treatment of constipation, dry skin, nail care, dental care.

## Staff Interventions:

- Emotional support (praise, validation), education, empowerment of staff to take initiatives (singing), and mindfulness

# Case 2

Mrs. Jones is a 92 year old female with advanced dementia who prior to COVID19 was faithfully cared for by her husband. He would spend 3-4 hours at the facility daily and assist with care, read to her, and feed her lunch. When COVID happened, her husband was no longer allowed in. He tried window visits but found it too frustrating to not be able to help. He hasn't been able to navigate the virtual visits and calls the nursing station every day at 3 PM to ask how Mrs. Jones is doing.

# Case 2, continued

- She has lost 20 lbs over 2 months, decreased eating and due to escalating behaviors was admitted to the hospital last week and new medications were started. He is worried about her and is allowed brief compassionate care visits but is unable to help her with much and she seem more agitated and non-cooperative with him.
- Her behaviors continue, she has 3 falls over the next 2 months, has had a functional decline. She developed a pressure ulcer on her sacrum that would not heal and eventually was transitioned to hospice and died 1 month later.
- Mr. Jones is upset and feels that he could have spent more time with her at the end. He was allowed compassionate care visits at the end but blames himself for her quick decline. On speaking to the hospice agency SW, he has regrets and struggles with complicated grief.

# What are the Ethical Principles involved here?

- Autonomy
- Non-maleficence
- Beneficence
- Justice

# Ethical Principles

## Beneficence, Justice

- Balancing the need of the individual with safety of others in the facility
- You have two obligations, which one takes priority?
- How do you justify your choice?
- Can you safely expand capability for compassionate visits?

# Case 3

- Mrs. Smith is a 95 year old female who has a history of severe dementia and requires assistance with all activities of daily living. She has multiple care aides in her room throughout the day to help with bathing, dressing, eating, and toileting.
- Her family have been unable to come into the facility to help
- She has not contracted COVID-19 but the family worries as there were several staff members on her unit who got COVID in December and January. Mrs. Smith had to be quarantined one time late December due to a high risk exposure.
- With the arrival of the COVID-19 vaccine, the family is requesting that her care aides all be vaccinated. The are asking the facility to provide a log of who has contact with Mrs. Smith and their vaccination status.
- The facility struggles with how to respond.

# What are the Ethical Principles involved here?

- Autonomy
- Non-maleficence
- Beneficence
- Justice

# Case 3 Discussion

## Ethical Questions

- Can we mandate COVID-19 vaccination for LTCF staff.
- Does the resident (or family) have a right to deny services if vaccination status of the staff is not disclosed?
- How does the facility respect staff rights to medical confidentiality vs. rights of residents to refuse care?

# Case 4

- Judy is a CNA who works at nursing home A. She has been trying to comply with COVID safety in her work and personal life. She only works at one nursing home, has been complying with all PPE requirements. When she comes home, she leaves her shoes in her car, showers, and has only been around her immediate family. In fact, she gave up hosting Thanksgiving and Christmas this year as she wanted her family to be safe.
- Judy overhears another staff member Linda who is also a CNA. She is younger and is talking about all her travels over the last 6 months and how she went to NY to help as a CNA in the Spring, “made tons of money”, and vacationed in Mexico for a month over the summer. She then took a job as a travel agency nurse and has been up and down the East Coast. She enjoys her new travel and has made many new friends. She shows pictures of her eating indoors at extravagant restaurants, and hanging around at a bar with her friends.
- Judy is a seasoned CNA with >20 years of experience and knows that Linda is a great CNA. She is always on time and has been doing great work. **Judy is concerned about Linda’s behavior and does not feel comfortable being around Linda. She approaches the administrator and asks why Linda is “allowed” to do all these things. Isn’t she putting our residents at risk?**

# What are the Ethical Principles involved here?

- Autonomy
- Non-maleficence
- Beneficence
- Justice

# Case 4 Discussion

## Ethical Questions

- What do we tell staff about COVID-19 safety outside of work?
- Can we put limits on off-duty activities?
- Does the facility have ethical obligations to place expectations and consequences on off-duty employees behavior?
- How do we respond to staff who are uncomfortable being around other staff members due to perceived increased risk-taking behavior outside work (travel, indoor dining, not wearing a mask, etc.)?

# Let's Poll It Up!

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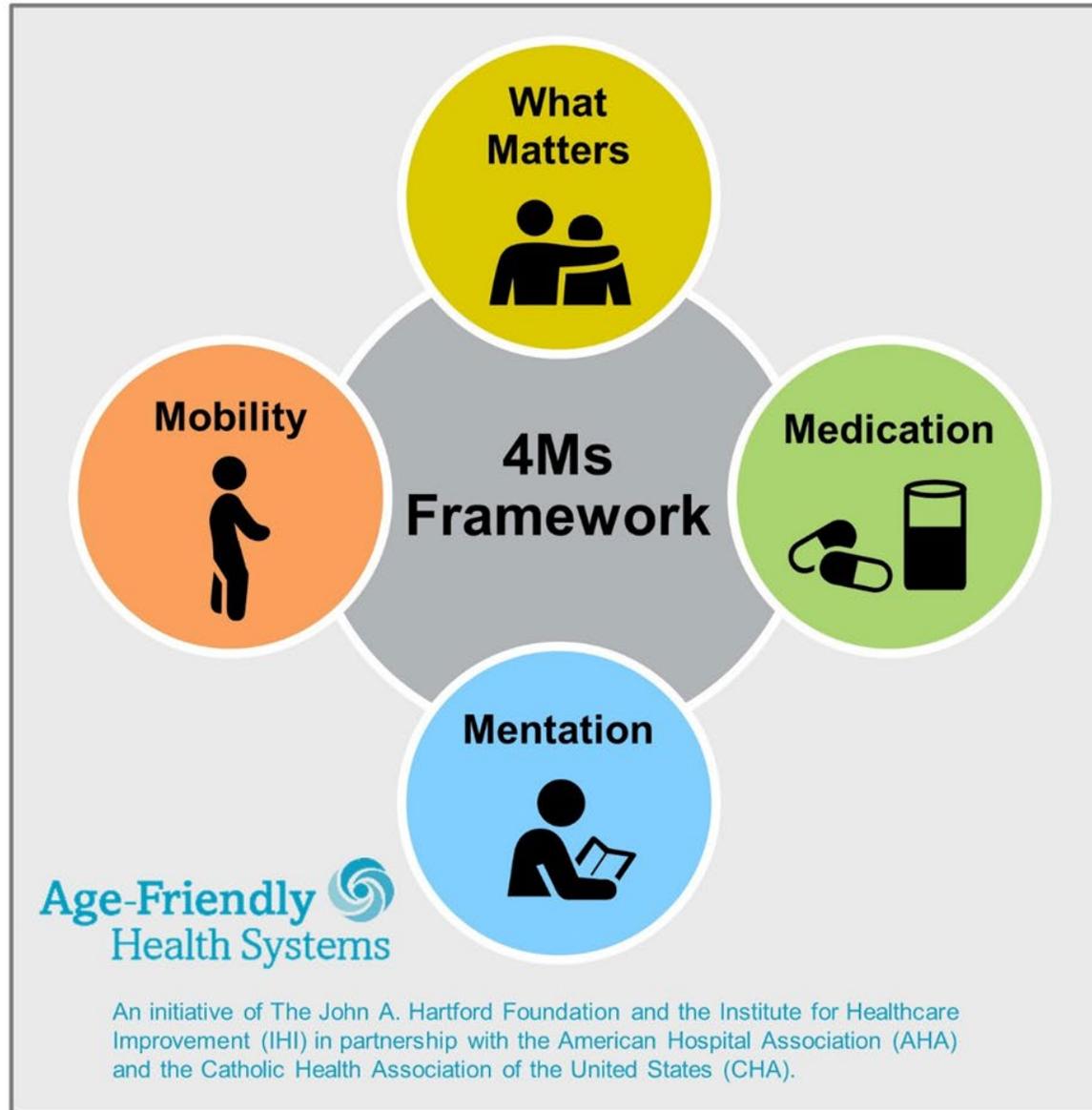


# Asking and Acting on ‘What Matters’

**AHRQ ECHO National Nursing  
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# The 4Ms Framework



## What Matters

Know and align care with each older adult's specific health outcome goals and care preferences including, but not limited to, end-of-life care, and across settings of care.

## Medication

If medication is necessary, use Age-Friendly medication that does not interfere with What Matters to the older adult, Mobility, or Mentation across settings of care.

## Mentation

Prevent, identify, treat, and manage dementia, depression, and delirium across settings of care.

## Mobility

Ensure that older adults move safely every day in order to maintain function and do What Matters.

# Why Ask and Action on What Matters?

- For older adults
  - Vary in What Matters most (it will include more than just “end of life” issues!)
  - Feel more engaged, listened to
  - Avoid unwanted care & receive care that is desired
- For everyone (residents, care partners, clinicians)
  - Everyone on same page
  - Improved relationships
  - It is the basis of everything else

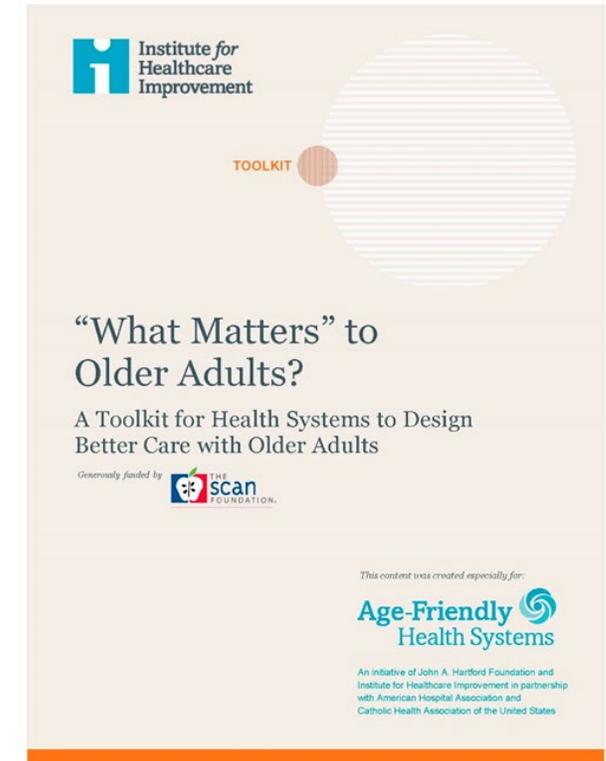
# Tips On How to Ask What Matters Most

- Agree on what information important
- Involve residents, families, staff
- Feasible (time, format)
- How documented, transmitted, shared
- Consider culture, cognition, etc.
- Reliable, specific, actionable (preferably vetted and tested)
- AFHS What Matters toolkit



# Getting to Know the Person & What's Important: Commonly Used & Vetted Questions

- What is important to you today?
- What brings you joy? What makes life worth living?
- What do you worry about?
- What are goals you hope to achieve in the next six months, one year?
- What do we need to know about you to take better care of you?
- What else would you like us to know about you?



# Leave in Action

- Test asking a 'What Matters' question from the list provided (or your own version) on 2-3 residents during the next week
- Note if anything surprising comes up or how it might impact the daily or weekly activities or care of the resident

# Let's Poll It Up Again!

**AHRQ ECHO National Nursing  
Home COVID-19 Action Network**



Break slide

**NEXT UP – WRAP UP & NEXT STEPS**

# Announcements

**Next Week:** The Role of Certified Nursing Assistants (CNAs) in Managing and Supporting Residents and Families during COVID-19

## CE Activity Code

Within 7 days of this meeting, **text the attendance code to (804)625-4041.**

Questions? email [ceinfo@vcuhealth.org](mailto:ceinfo@vcuhealth.org)

## Attendance

Because attendance rewards and CE credit are dependent upon your ECHO attendance, contact us at [nursinghome-echo@vcu.edu](mailto:nursinghome-echo@vcu.edu) if you have a conflict.

# Social Isolation

[https://www.challenge.gov/assets/netlify-uploads/social-isolation-resource\\_08042020.pdf](https://www.challenge.gov/assets/netlify-uploads/social-isolation-resource_08042020.pdf)



**Addressing Social Isolation for Older Adults During the COVID-19 Crisis**

A supportive reframe for  
counselling patients, families,  
& staff re. “loss of safety”



Micky ScottBey Jones  
“The Justice Doula”

*Invitation  
to  
Brave Space*  
by  
Micky ScottBey Jones

Together we will create *brave space*  
Because there is no such thing as a “safe space”  
We exist in the real world  
We all carry scars and we have all caused wounds.  
In this space  
We seek to turn down the volume of the outside world,  
We amplify voices that fight to be heard elsewhere,  
We call each other to more truth and love  
We have the right to start somewhere and continue to grow.  
We have the responsibility to examine what we think we know.  
We will not be perfect.  
This space will not be perfect.  
It will not always be what we wish it to be  
but  
*It will be our brave space together,  
and  
We will work on it side by side*

## Needs

### **Physical well-being**

air  
food  
water  
shelter  
protection  
(emotional)  
safety  
movement  
rest  
sleep  
touch  
sexual  
  expression  
health  
comfort  
warmth

### **Harmony**

peace  
tranquility  
relaxation  
beauty  
order  
ease  
predictability  
familiarity  
stability  
**balance**  
completion  
wholeness

### **Autonomy**

choice  
freedom  
time  
space  
independence

### **Power**

self-esteem  
confidence  
dignity  
inner power  
empowerment  
competence  
effectiveness

### **Pleasure**

to celebrate  
to mourn  
flow  
humor  
laughter  
vitality  
challenge  
stimulation

### **Connection**

collaboration  
reciprocity  
communication  
company  
to **belong**  
durability  
continuity  
to give  
to receive  
to see / to be seen  
to hear / to be heard  
to understand  
to be understood

### **Liveliness**

to discover  
adventure  
passion  
spontaneity  
play

### **Authenticity**

honesty  
integrity  
transparency  
openness  
self-expression

### **Meaning**

to learn  
growth  
to contribute  
to enrich life  
hope  
creativity  
inspiration  
purpose  
clarity  
awareness  
**liberation**  
transformation  
to matter  
participate  
to be present  
simplicity

### **Love and attention**

love  
compassion  
care  
attention  
acceptance  
appreciation  
reassurance  
affection  
trust  
involvement  
respect  
care  
support  
nearness  
intimacy  
tenderness  
softness  
sensitivity  
friendliness

**Important to identify and address Unmet Needs**



[www.cupofempathy.com](http://www.cupofempathy.com)



VO

## Feelings when my needs are fulfilled

**Physical feelings**  
relaxed  
comfortable  
energetic  
centered  
balanced  
big  
soft  
strong  
lively  
in flow  
full  
free

**Well-rested**  
refreshed  
restored  
recharged  
awake  
alert

**Peaceful**  
calm  
quiet  
bright  
zen  
at ease  
relieved  
serene  
carefree  
unconcerned

**Satisfied**  
fulfilled  
satisfied  
content

**Cheerful**  
happy  
amused  
joyous  
cheerful  
delighted  
ecstatic

**Enthusiastic**  
excited  
adventurous  
playful  
lively  
eager  
passionate  
thrilled  
radiant

**Loving**  
tender  
warm  
openhearted  
compassionate  
friendly  
sympathetic  
touched

**Thankful**  
grateful  
moved  
touched

**Amazed**  
surprised  
flabbergasted

**Hopeful**  
heartened  
encouraged  
desirous  
optimistic

**Curious**  
fascinated  
interested  
engaged  
involved  
inspired

**Confident**  
resolute  
confident  
powerful  
open  
proud  
safe

## Feelings when my needs are not fulfilled

**Physical feelings**  
pain  
limp  
empty  
small  
smothered  
short of breath  
tense  
wretched  
sick

**Sad**  
disappointed  
dispirited  
melancholic  
depressed  
down  
gloomy  
desirous  
nostalgic

**Regret**  
guilty  
repentance

**Worried**  
tense  
nervous  
anxious

**Pain**  
hurt  
lonely  
wretched  
mourning

**Vulnerable**  
fragile  
uncertain  
sensitive

**Tired**  
defeated  
burnt-out  
exhausted  
sleepy  
weary

**Withdrawn**  
bored  
detached  
isolated  
alienated  
apathetic  
cold  
numb  
impatient

**Ashamed**  
guilty  
embarrassed  
shy

**Desperate**  
helpless  
hopeless  
powerless  
uncertain

**Skeptical**  
torn  
lost  
bewildered  
perplexed  
confused

**Scared**  
afraid  
suspicious  
panic  
paralyzed  
startled  
anxious

**Uncomfortable**  
troubled  
nervous  
restless  
uncertain  
insecure

**Envious**  
jealous

**Shocked**  
startled  
upset  
surprised  
disturbed  
alert  
panic  
overwhelmed

**Frustrated**  
irritated  
annoyed  
impatient  
embittered  
irritable

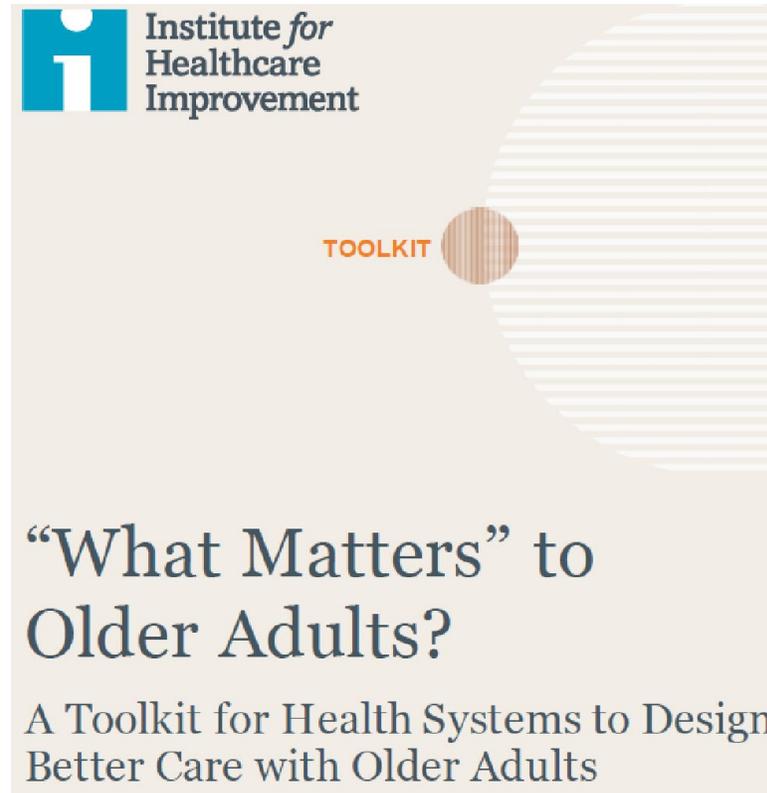
**Rage**  
angry  
mad  
upset  
furious  
resentful

**Hate**  
hostile  
aversion  
bitter  
loathing  
contempt



# What Matters to Older adults

[http://www.ihl.org/Engage/Initiatives/Age-Friendly-Health-Systems/Documents/IHI\\_Age\\_Friendly\\_What\\_Matters\\_to\\_Older\\_Adults\\_Toolkit.pdf](http://www.ihl.org/Engage/Initiatives/Age-Friendly-Health-Systems/Documents/IHI_Age_Friendly_What_Matters_to_Older_Adults_Toolkit.pdf)



# Measuring Loneliness in Residents

De Jong Gierveld Scale

<https://mvda.info/sites/default/files/field/resources/De%20Jong%20Gierveld%20Lonliness%20Scale.pdf>