	<u>2023</u>	
Friday, March 3, 2023	9:00 a.m11:00 a.m.	Joint Task Force
Wednesday, March 22, 2023	8:30 a.m 9:00 a.m.	VCUHS BOD Governance Committee
	9:00 a.m10:00 a.m.	VCUHS BOD Investment Subcommittee
	10:00 a.m 11:30 a.m.	VCUHS BOD Finance and Property Committee
	11:30 p.m 12:30 p.m.	VCUHS BOD Audit and Compliance Committee
	Break	15 minute Break
	12:45 p.m 2:15 p.m.	VCUHS BOD Quality, Safety, and Service Committee
	Break	15 minute Break
	2:30 p.m 4:00 p.m.	VCUHS BOD Evaluation and Compensation Committee
	5:00 p.m7:00p.m. Location TBD	VCUHS BOD & VCU BOV Joint Meeting
Thursday, March 23, 2023	8:00 a.m11:30 a.m.	VCUHS Board of Directors
Tuesday, April 11, 2023	3:30 p.m5:00 p.m.	Joint Task Force
	6:00p.m 8:30p.m. Location TBD	VCUHS BOD & VCU BOV Joint Meeting
Wedensday, May 3, 2023	9:00 a.m 11:00 a.m.	Joint Task Force
	9:00 a.m11:00 a.m.	Joint Task Force
Wednesday, June 14, 2023	9.00 a.m11:00 a.m.	JUILL LASK FUICE
Wednesday, June 21, 2023	8:30 a.m 9:00 a.m.	VCUHS BOD Governance Committee
	9:00 a.m10:00 a.m.	VCUHS BOD Investment Subcommittee
	10:00 a.m 11:30 a.m.	VCUHS BOD Finance and Property Committee
	11:30 p.m 12:30 p.m.	VCUHS BOD Audit and Compliance Committee
	Break	15 minute Break
	12:45 p.m 2:15 p.m.	VCUHS BOD Quality, Safety, and Service Committee
	Break	15 minute Break
	2:30 p.m 4:00 p.m.	VCUHS BOD Evaluation and Compensation Committee
Thursday, June 22, 2023	8:00 a.m11:30 a.m.	VCUHS Board of Directors
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Thursday, September 7, 2023	9:00 a.m. – 11:00 a.m.	VCUHS BOD New Board Member Orientation
	J.00 α.III. – 11.00 α.III.	VCOTIS BOD INEW BOOK WICHIDEL OHEHLOUI
Friday, September 8, 2023	9:00 a.m10:00 a.m.	UHS, Inc. Board of Directors
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Wednesday, September 13, 2023	8:30 a.m 9:00 a.m.	VCUHS BOD Governance Committee
	9:00 a.m10:00 a.m.	VCUHS BOD Investment Subcommittee
	10:00 a.m 11:30 a.m.	VCUHS BOD Finance and Property Committee
	11:30 p.m 12:30 p.m.	VCUHS BOD Audit and Compliance Committee
	Break	15 minute Break
	12:45 p.m 2:15 p.m.	VCUHS BOD Quality, Safety, and Service Committee
	2:30 p.m 4:00 p.m.	15 minute Break VCUHS BOD Evaluation and Compensation Committee
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Thursday, September 14, 2023	8:00 a.m11:30 a.m.	VCUHS Board of Directors
Wednesday, October 25, 2023	9:00 a.m11:00 a.m.	VCUHS BOD Executive Committee (if needed)
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Thursday, October 26, 2023	9:00 a.m. – 5:00 p.m.	VCUHS BOD Strategic Planning Retreat
	6:00 p.m 8:00 p.m.	Joint Reception
	9:20 a m = 0:00 a m	VCHUS BOD Covernous of Committees
Wednesday, December 6, 2023	8:30 a.m 9:00 a.m.	VCUHS BOD Governance Committee
Wednesday, December 6, 2023	9:00 a.m10:00 a.m.	VCUHS BOD Investment Subcommittee
Wednesday, December 6, 2023	140.00 44.00	VCUHS BOD Finance and Property Committee
Wednesday, December 6, 2023	10:00 a.m 11:30 a.m.	
Wednesday, December 6, 2023	11:30 p.m 12:30 p.m.	VCUHS BOD Audit and Compliance Committee
Wednesday, December 6, 2023	11:30 p.m 12:30 p.m. Break	15 minute Break
Wednesday, December 6, 2023	11:30 p.m 12:30 p.m. Break 12:45 p.m 2:15 p.m.	15 minute Break VCUHS BOD Quality, Safety, and Service Committee
Wednesday, December 6, 2023	11:30 p.m 12:30 p.m. Break 12:45 p.m 2:15 p.m. Break	15 minute Break VCUHS BOD Quality, Safety, and Service Committee 15 minute Break
	11:30 p.m 12:30 p.m. Break 12:45 p.m 2:15 p.m.	15 minute Break VCUHS BOD Quality, Safety, and Service Committee
Thursday, December 7, 2023	11:30 p.m 12:30 p.m. Break 12:45 p.m 2:15 p.m. Break	15 minute Break VCUHS BOD Quality, Safety, and Service Committee 15 minute Break